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part

Brand Strategy

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1.1 History

After the Seattle fire in 1889, the mayor wanted to their personal home construction and remodeling. National Building Loan and Investment Association was established. Edward Oziel Graves was the first president and Ira Hill Case was the first employee.

During WWI, their profits increased by 68 percent because they offered loans at low rates for those who purchased war bonds. In 1920, Washington Mutual was the first to introduce a program for school kids. The School Savings Program allowed children to deposit their change from their piggy banks and received a 5 percent interest rate.

The company expanded geographically in 1964 by acquiring other mutual savings banks. As they gained these banks, they maintained the physical locations and changed the name to Washington Mutual branches. These expansions also inspired the technological banking growth.

In 1976, WaMu introduced the pay-bills-by-phone create a way to loan money to everyday people for service. This service brought them to the leading edge of telephone and eventually online banking. Upon creation of the conference, the Washington They also created an early form of a cash machine called "The Exchange." However, their continued success in innovation was thwarted with the "steprate" loan. This practice that started in the mid 1970s also acquired many losses over the coming years and was the main reason Washington Mutual collapsed in the late 2000s.

> Washington Mutual survived for over 119 years through a few financial hardships from the Great Depression, both World Wars, and recessions while maintaining cheerful service to its customers. But, in 2008, Washington Mutual went under and is considered the largest bank failure in history.

"washington mutual collapses in biggest

in U.S. history"

1.2 Timeline



next January. From 1990 to 1996, WaMu acquired 1997 16 smaller banks in Utah, Washington, Oregon, and California, respectively. 1990 The bank starts pay-bills-byphone service. They gained a reputation for being a leader in telephone & online banking services. The company pioneers the first shared cash-machine 1976 network in the nation that's called The Exchange. Finally expanded outside Seattle, when it acquired 1974 1976 Spokane's Citizen Mutual Savings Bank, which had branches in Spokane and Introduced the "step-rate" Pullman and Wenatchee. loan. It was considered a It acquired Coolidge Mutual progressive attempt to help Savings Bank in Seattle. low-income families afford 1964 The former Coolidge Mutual homes. However, it would building became the first ultimately lead to WaMu's "branch" office. fatal consequences. 1941 Renamed as Washington Started the School Savings the steady Mutual Savings Bank, it Program for school children. has more than 16,000 depositor-owners when 1923 the U.S. enters World War I. During the war, Washington Mutual's assets rose 68%. Washington National Building Loan and Investment Association is 1917 founded after fire destroys much of Seattle's core. 1889

Washington Mutual buys Great Western Financial and H.F. Ahmanson for a combined \$13.6 billion, becoming a West Coast power with their strong California presence.

Kerry Killinger becomes

chairman of the board the

CEO in April 1990 and



Acquisition of Dime Bancorp gives Washington Mutual a big New York presence. The company also buys Fleet Mortgage, becoming the No. 1 mortgage originator.

The company buys subprime lender Long Beach
Financial, which writes
mortgages for people with
less-than-stellar credit.

2006

Washington Mutual ends
more than 10,000 jobs
to cut costs as mortgage
2007

originations slow.

WaMu shares hit an eleven year low after cutting its dividend by 73 percent. The company says it's cooperating with an SEC inquiry stemming from allegations by N.Y. Attorney General Andrew Cuomo that it made mortgage loans based on inflated home appraisals.

17 JANUARY **2008**

WaMu posts its first annual loss since Ronald Reagan was president, due to 4th quarter red ink of \$1.87 billion dollars.

and the rapid

08 APRIL 2008

An investor group led by David Bonderman's TPG pumps \$7.2 billion into WaMu, getting just over 50 percent of the company at \$8.75 a share. WaMu says it will close its approximately 186 remaining stand-alone home-loan offices, laying off 2,600 to 3,000 workers.

2008

Kerry Killinger is removed as WaMu chairman after 17 years, and is replaced by Stephen Frank. WaMu says it is cutting 1,200 more jobs, including 260 at its downtown Seattle headquarters. JULY 2008

Investors worried about the financial sector's weakness send WaMu shares down 35% to \$3.23, a price not seen since February 1991. WaMu posts a 2nd quarter \$3.3 billion loss.

07 SEPTEMBER

res down price not lary 1991.

CEO Killinger is forced out, replaced by Alan Fishman. U.S. gov't takes control of mortgage giants Fannie Mae and Freddie Mac.

25 SEPTEMBER

2008

The federal Office of Thrift Management seized the bank. It was the largest U.S. bank failure in history. Washington Mutual was sold hours later to JPMorgan Chase & Co.

1.3 Competitive Analysis

Direct















Ancillary











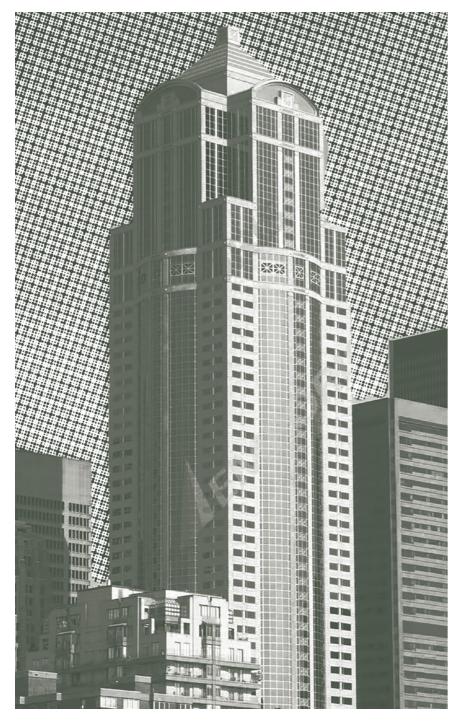






1.4 The Brand Soul

Giving financial independence to all types of consumers.



The New Mission

Enable the next generation towards financial freedom while building trusted relationships.

Our mission is educating our consumers on the vast world of finance through a variety of mediums and enabling a healthy relationship with money. From the high school student to those in the midst of a mid-life crisis, it's never too late to learn about personal finances.

Violet > The Hardworker



- ▶ Her financial needs are constantly changing with the phases of life. She wants a way to learn about student loans and refinancing them smartly for her children.
- ▶ She wants a financial center that's trustworthy and relible and it makes her feel like they know her.
- ▶ She prefers to work with one financial institution in order to simplify her life when work and family start to get crazy.
- ▶ Her and her husband own their home in Lincoln Park, Chicago and want a second home in Colorado, but they don't know the tax implications of owning two homes.

Simon ▷ The Millennial

- ▶ Age. 22 years old
- ⊳ Salary. \$75,000

Age. 48 years old

▶ Job. Interior Designer

▶ Status. Married & two in college

▶ Hobbies. Window shopping and

eating lunch with her daughters

⊳ **Salary**. \$85,000

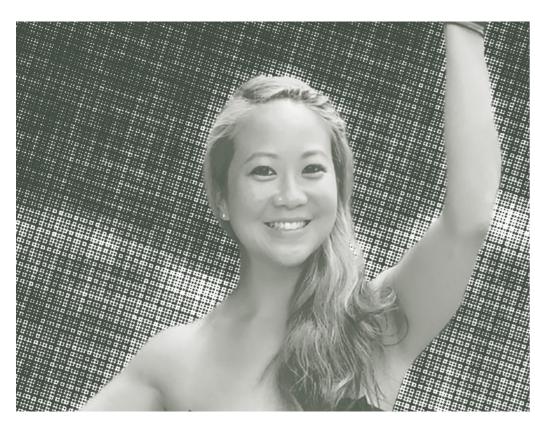
- ▶ Job. IT Tech at Microsoft
- ▶ Status. Single
- ▶ Hobbies. Playing video games & spends time on his computer coding



- ▶ He recently started his first adult job and has never had to worry about saving money or worry about how much money he's spending.
- ➤ As far as he's been taught from his parents, Simon thinks he only needs a checking account and maybe a savings account. He hasn't thought about financial future or knows any better.
- ▶ He's heard his father talk about his investments, but Simon has no idea what investing is and figures he has time before he needs to start.
- ▶ Simon is thinking about taking a loan out for a new car, but does not know how loan repayment works and how it can affect his finances.
- ▶ Since he graduated college five months ago, he has to start paying back his student loans next month and does not know how to make a budget.

Washington Mutual ▷ Northwest Mutual

Leilani > The Free Spirit



- ▶ The uncertainty of her work doesn't provide much financial stability as she'd like and needs a budget application.
- ▶ She lives in an artist's community with ten other people to help offset living expenses.
- ▶ Leilani is trying to save enough money to get a dedicated studio to live and for her to paint when she wants to.
- ▶ She's willing to move to another city if the cost of living is too high, but wants to make sure she can continue painting.
- ▶ She moved from Hawaii to San Francisco to pursue her dreams and doesn't want to compromise her dreams.

Steve ▷ The Family Man

▶ Age. 38 years old

Age. 28 years old

▶ **Salary**. \$32,000

▶ Job. Freelance Artist

▷ Status. Single but looking

▶ Hobbies. Going to museums to

admire artwork and gain inspiration

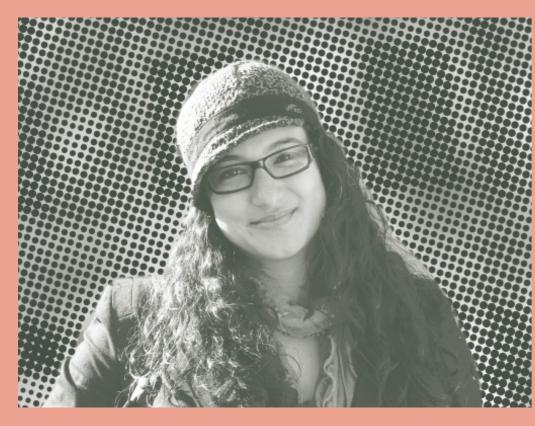
- ▷ Salary. \$45,000
- ▶ Job. Odd jobs here and there
- ▶ Status. Married with two kids.
- ▶ Hobbies. Spending time with his family, taking his kids to the museum, and fishing.



- ▶ He lives paycheck to paycheck due to the employment issues he's faced in the past two years. Steve sometimes does freelance work and odd jobs to make ends meet.
- ▶ He is an educated man, but lost his house and job when his company went bankrupt. The taxes and credit issues are hurting him the most.
- ▶ His family lives at his in-laws to save money where ever they can to get a place of their own soon.
- ▶ Steve has not been able to find a job in his field and is regularly going on interviews. Once he secures another job, Steve know he needs to be more financially stable in case something like this happens again.

Brand Book ▷ Brand Strategy

Lucia ⊳ The Single Mom



- ▶ She is having a difficult time balancing life, work and her newborn alone. She needs an easy button when it comes to figuring out her finances.
- ▶ Lucia's used to living on a budget, but feels like she should not have to be based on her salary.
- ▶ She's breastfeeding to avoid having to pay for formula. It means she is also on her phone a lot and a mobile app is very ideal for her lifestyle.
- She's a planner and wants to start a savings account or college fun for her baby, but doesn't know what options are out there for her.

Philip ► The Financial Newbie

- ⊳ Age. 16 years old
- ⊳ Salary. \$5,000
- ⊳ Job. Bus boy

Age. 32 years old

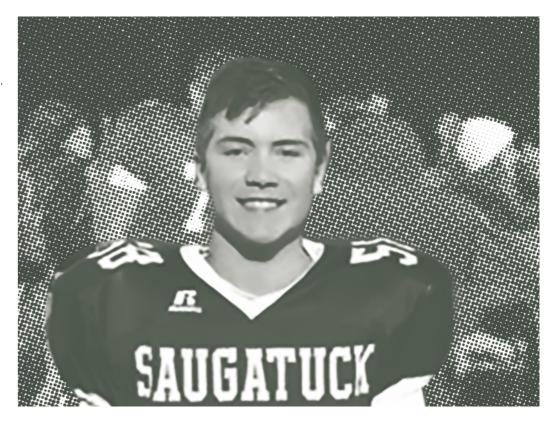
▶ Job. Executive Assistant

Status. Single with a baby

Hobbies. Sleeping, running, shopping with her girlfriends

Salary. \$50,000

- ⊳ Status. Single
- ▶ Hobbies. Going to football games, snowboarding and band



- ▶ He got a job at a local restaurant to save up for a car, but he does not know how to balance saving money and spending money on new things.
- ▶ When he's not working or going to school Philip unwinds playing video games with friends.
- ▶ His parents have told him that he needs to start planning for the future and will have to pay for part of his college tuition and expenses.
- ▶ He is starting to feel overwhelmed with the new financial responsibilities and wants as much help as possible to know how money works.

Washington Mutual ▷ Northwest Mutual ▷ Northwest Mutual

out with the

1.6 Former Brand Grid



















1.6 New Brand Grid















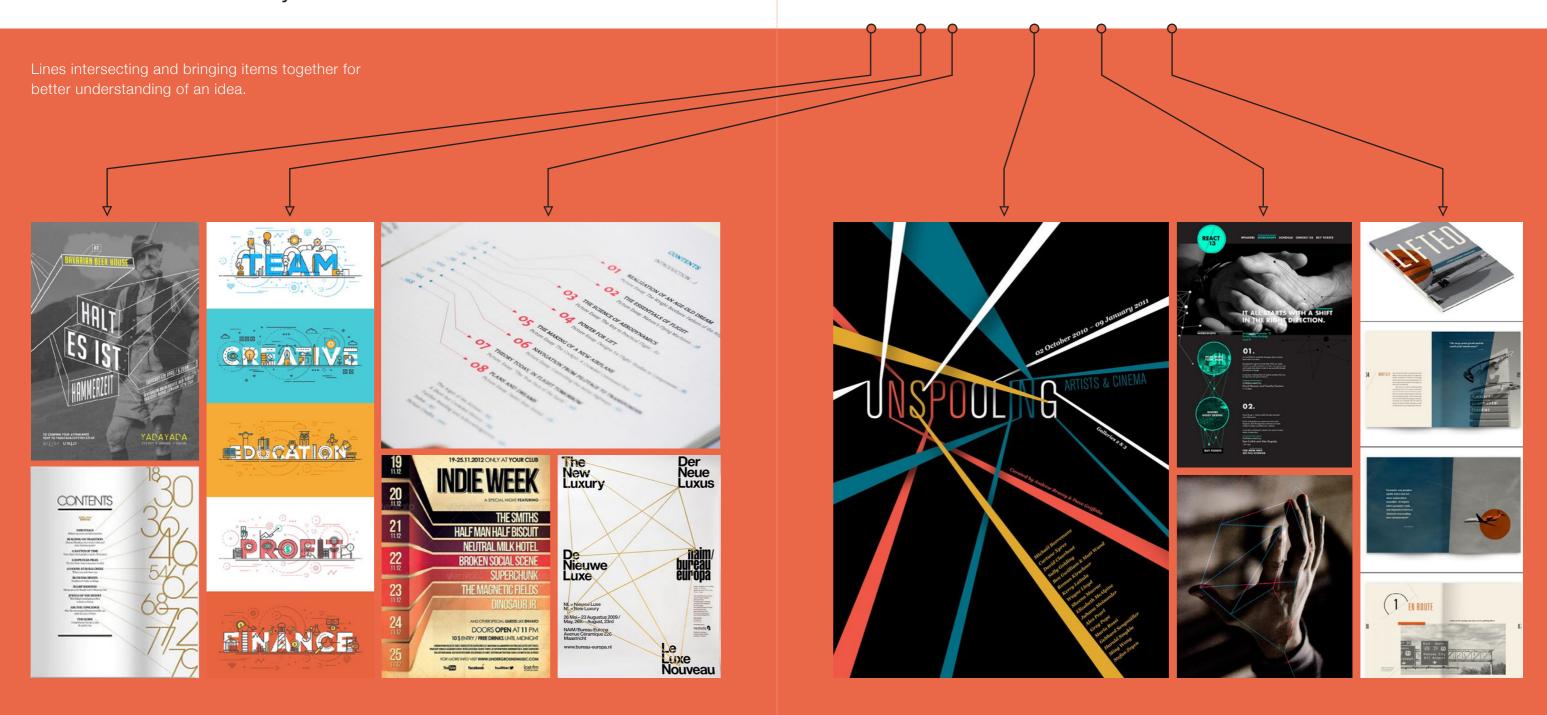




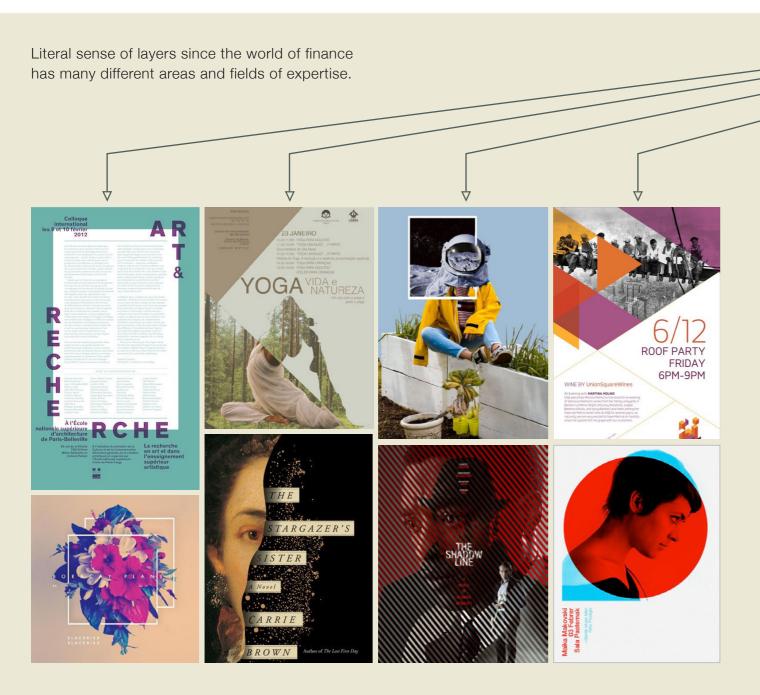
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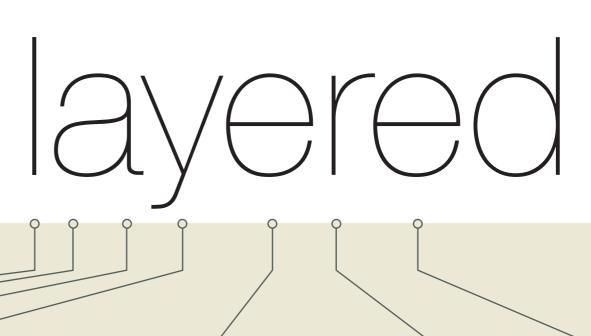
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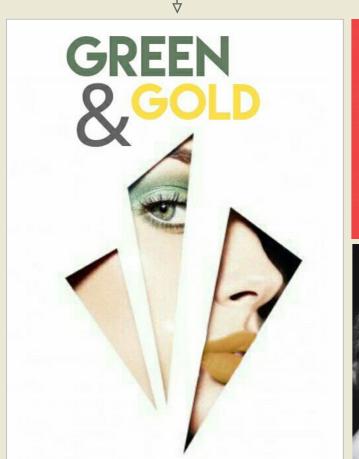
1.7 Mood Board & Keyword



1.7 Mood Board & Keyword

















fun

1.7 Mood Board & Keyword

Inviting and colorful layouts with eye-catching graphics and icons.





1.8 Repositioning Statement

Washington Mutual is rooted in supporting financial independence and responsibility for our customers needing home loans and standard banking services. Our company is expanding to empower the next generation towards financial freedom while building trusted relationships with consumers.

The new WaMu, rebranded as Northwest Mutual, offers financial education workshops, video games for learning about finances, and a mobile app for budgeting and tax prep. The new clientele includes high school students wanting a plan for college to first-time business owners to those planning for retirement, no matter the age.

northwest + L

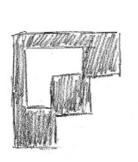
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Logo Development

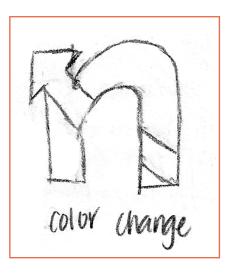
Divergent Thinking Computer Roughs Logo Refinements

2.1 Divergent Thinking











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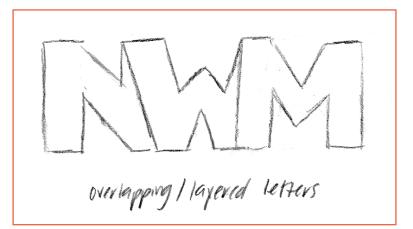




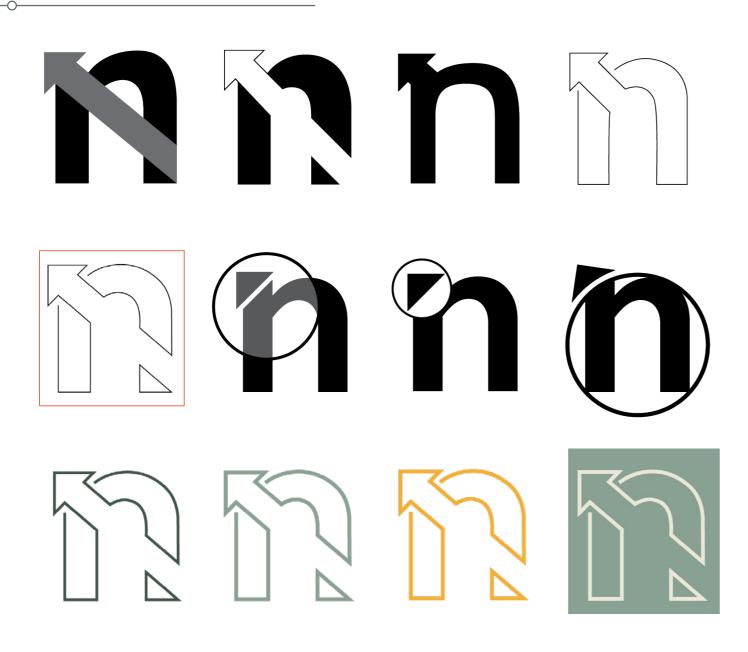


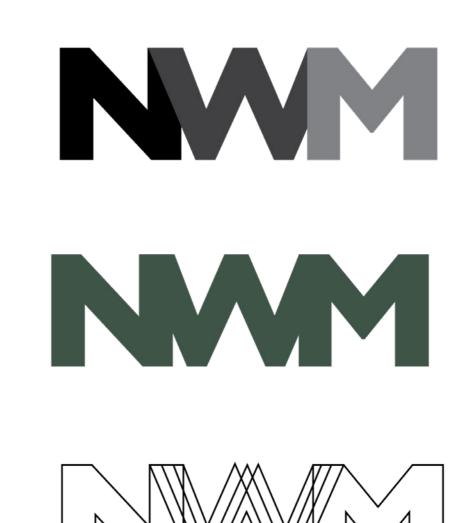


lines overlapping ulfolor change to distinguish letters



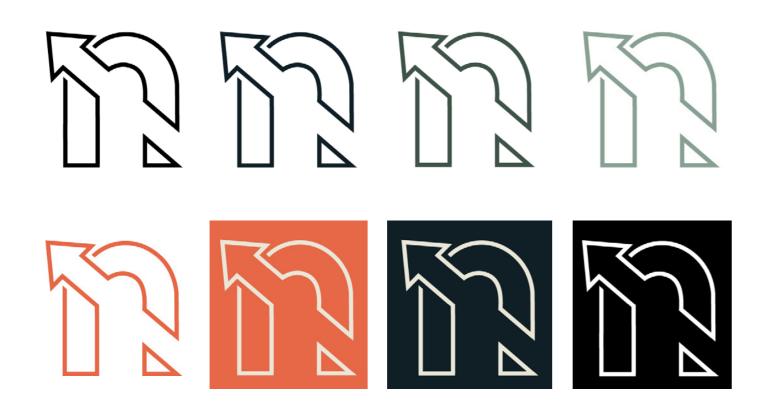
2.2 Computer Roughs





42 Brand Book ▷ Logo Development Washington Mutual ▷ Northwest Mutual

2.3 Logo Refinements









Brand Book ▷ Logo Development

Washington Mutual ▷ Northwest Mutual

part OS

Brand Standards

Logo Concept

Logo Construction

Logo Variations

Logo Misuses

Color Palette

Typefaces

Typesetting

Photographic Style

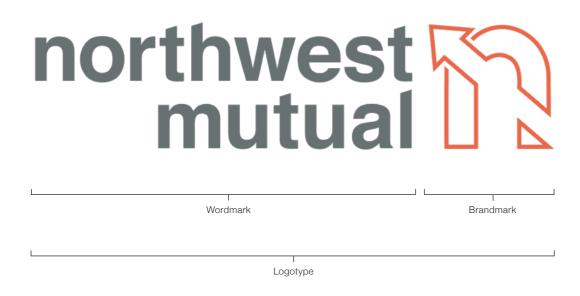
Graphic Elements

Business System

Application

3.1 Logo Concept

Northwest Mutual's logo has an arrow pointing towards the northwest cardinal direction. The point of the arrow extends from a lower case "n", but it is a continuous line to show how the new company's services are connected together.















Minimum Size. The minimum size of the logo is 0.75" wide and 0.18" tall.



3.2 Logo Construction

This logo is about angles and consistency through the brandmark and the wordmark.



are cut at a 17° angle starting from the arrow leading to the northwest the ascender's upper-right corner.

Ascender Cuts. The ascender tops Brandmark Angle. The angle of direction is 39°. The tip of the arrow is not a 90° tip, but an 80° angle.



Clear Space. The clear space is defined by the letter "x" at an equal distance around the logo.

3.3 Logo Variations

The does not have a lot of movement between the placement of the brandmark and wordmark. Only the brandmark works by itself or paired with the wordmark to the right of it.

Brandmarks. These are authorized uses of the brandmarks and within the color scheme.















northwest 550 mutual 1500



3.4 Logo Misuses

The following are not authorized uses of the logo:

- 1. **Do Not** outline the wordmark.
- 2. Do Not stretch or condense the logo.
- 3. Do Not use the same color for whole logo.
- 4. **Do Not** angle the logo towards the northwest.
- 5. **Do Not** fill in the brandmark.
- 6. Do Not put the wordmark in all capitals.
- 7. **Do Not** change the color of the logo.
- 8. **Do Not** change the typeface of the wordmark.
- 9. **Do Not** shear the logo.
- 10. **Do Not** change the proportion of the logo.
- 11. **Do Not** move the brandmark.
- 12. Do Not shorten word northwest to initials.

northwest













NORTHWEST 6.



northwest 9. mutual



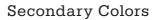
nw nw 12. mutual

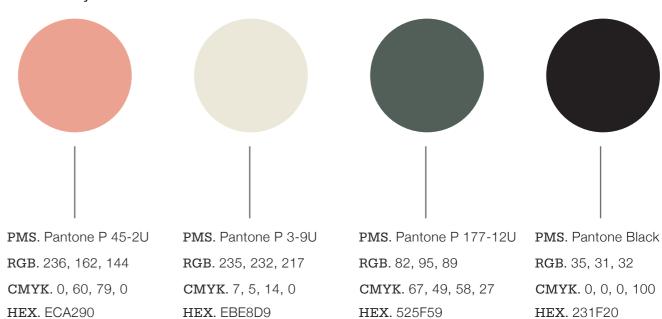
3.5 Color Palette

These colors represent a youthful and newly changed Washington Mutual. They're limited to maintain a level of trust and professionalism.

Primary Colors







3.6 Typefaces

Northwest Mutual utilizes three typefaces from two families. The similarities between Helvetica to Helvetica Neue to Serifa are subtle, but provide a visual harmony for the brand.



Aa Bb Cc Dd Ee Ff Gg Hh Ii Jj Kk Ll Mm Nn Oo Pp Qq Rr Ss Tt Uu Vv Ww Xx Yy Zz 1 2 3 4 5 6 7 8 9 0

Helvetica Neue Light
Helvetica Neue Thin
Helvetica Neue Ultra Thin



Aa Bb Cc Dd Ee Ff Gg Hh Ii Jj Kk Ll Mm Nn Oo Pp Oq Rr Ss Tt Uu Vv Ww Xx Yy Zz 1 2 3 4 5 6 7 8 9 0

Serifa Regular

3.7 Typesetting

These two typefaces were chosen because of their weights and ability to produce a natural hierarchy while at the same visual size.

we don't like to



Pull Quotes. When the type is this big, we make the weight thinner and we do not capitalize any of the letters.

Header 1. Helvetica Neue Ultra Thin
S / L / T ▷ 145 / 145 / +30

Serifa Regular
S / L / T ▷ 44 / 60 / +40

This is Header 2

But Sometimes ▷ This is Too

This is Header 3

Here lies the core of the book. The body copy is Helvetica Neue to allow for better readability. When the slab serifs are used at this size and repeatedly, it hurts the reader's eyes. You'll only see Serifa one more time as a caption title.

Did you see the weight of this typeface is thicker? You might have missed it visually because we try to balance the weight of Helvetica Neue as we scale the type up and down.

Header 2. Serifa Regular S / L / T ▷ 18 / 22 / +30

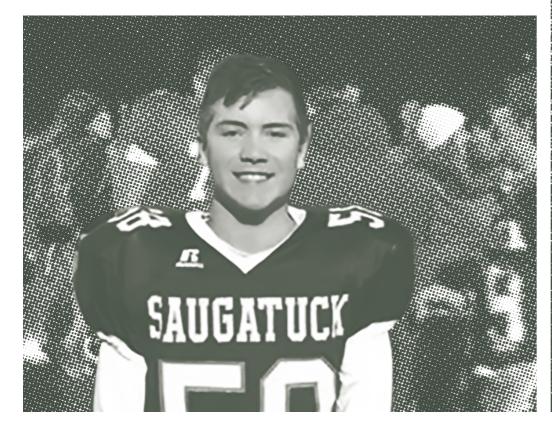
Helvetica Neue Thin S / L / T ▷ 16.5 / 22 / +30

Header 3. Serifa Regular S / L / T ▷ 12 / 16 / +30 Body Copy. Helvetica Neue Light $\label{eq:special} S\ /\ L\ /\ T\ \trianglerighteq\ 11\ /\ 15\ /\ +30$

Captions. Helvetica Neue Light $S/L/T \triangleright 7/11/+15$ Serifa Regular $S/L/T \triangleright 7.5/11/+15$

3.8 Photographic Style

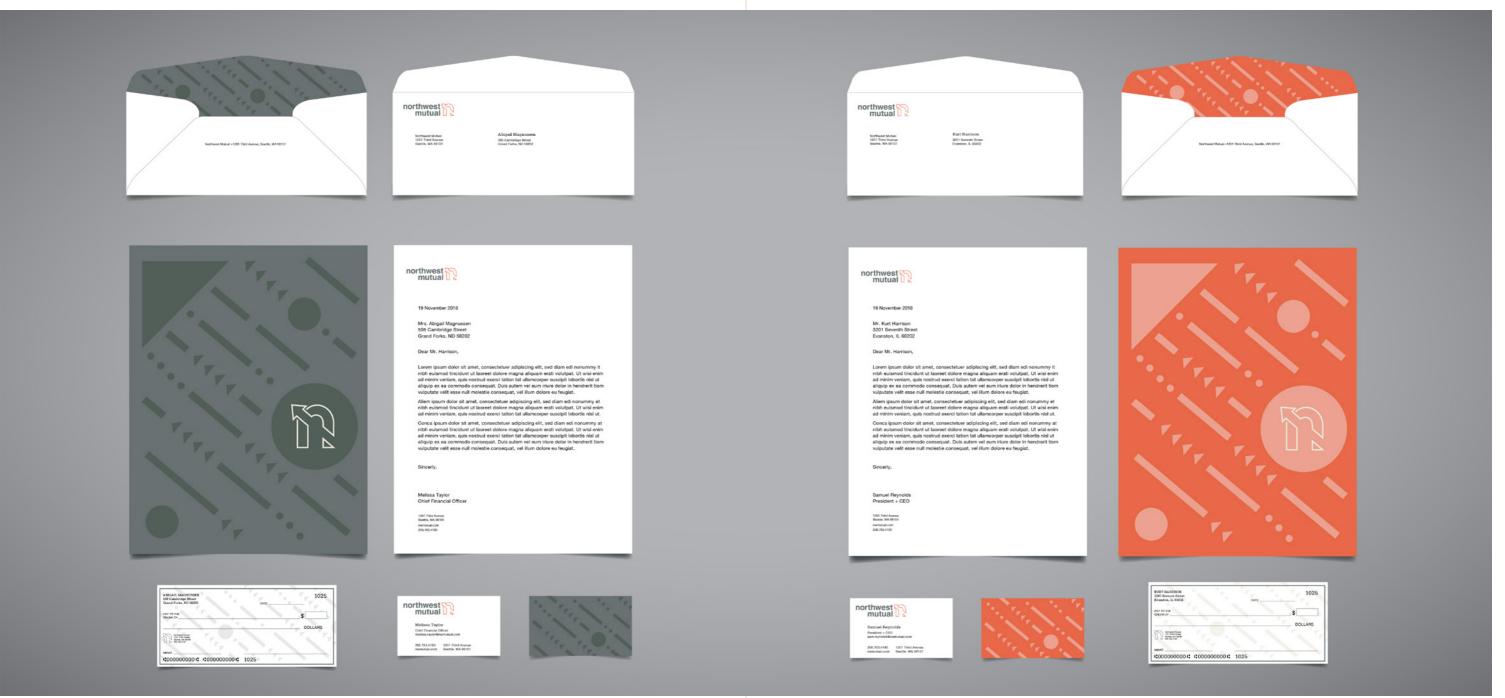
The duotones in the green gray represents the look and feel of money. These are used to unify the imagery and focus the audience's attention.





3.9 Business System

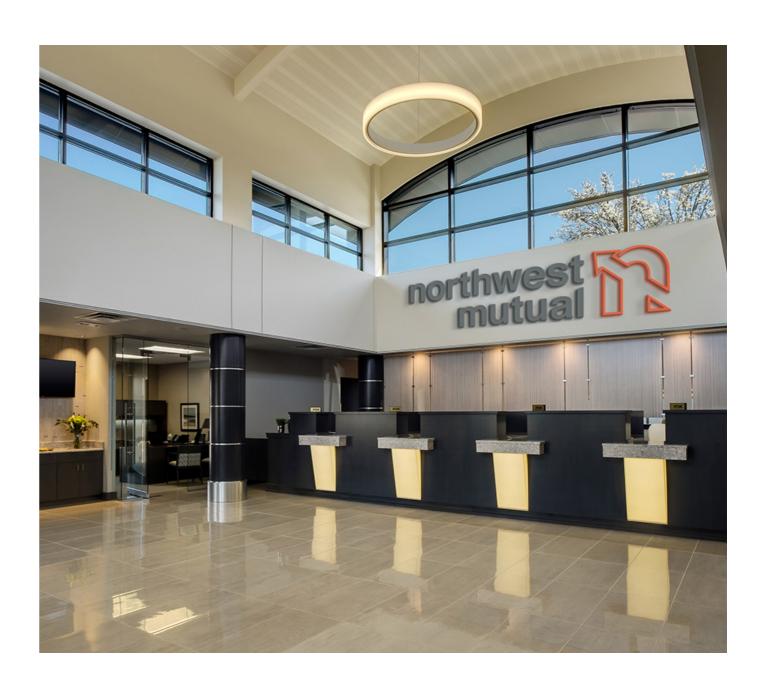
The business system includes a business card, check book, letterhead, envelope, and cover page in two different colors.



3.10 Applications

Logo signage and it in place within the interior of a bank branch.





3.10 Applications

These applications of the branding system are emplaced on an ATM and on the favicon for the bank's mobile application.







part

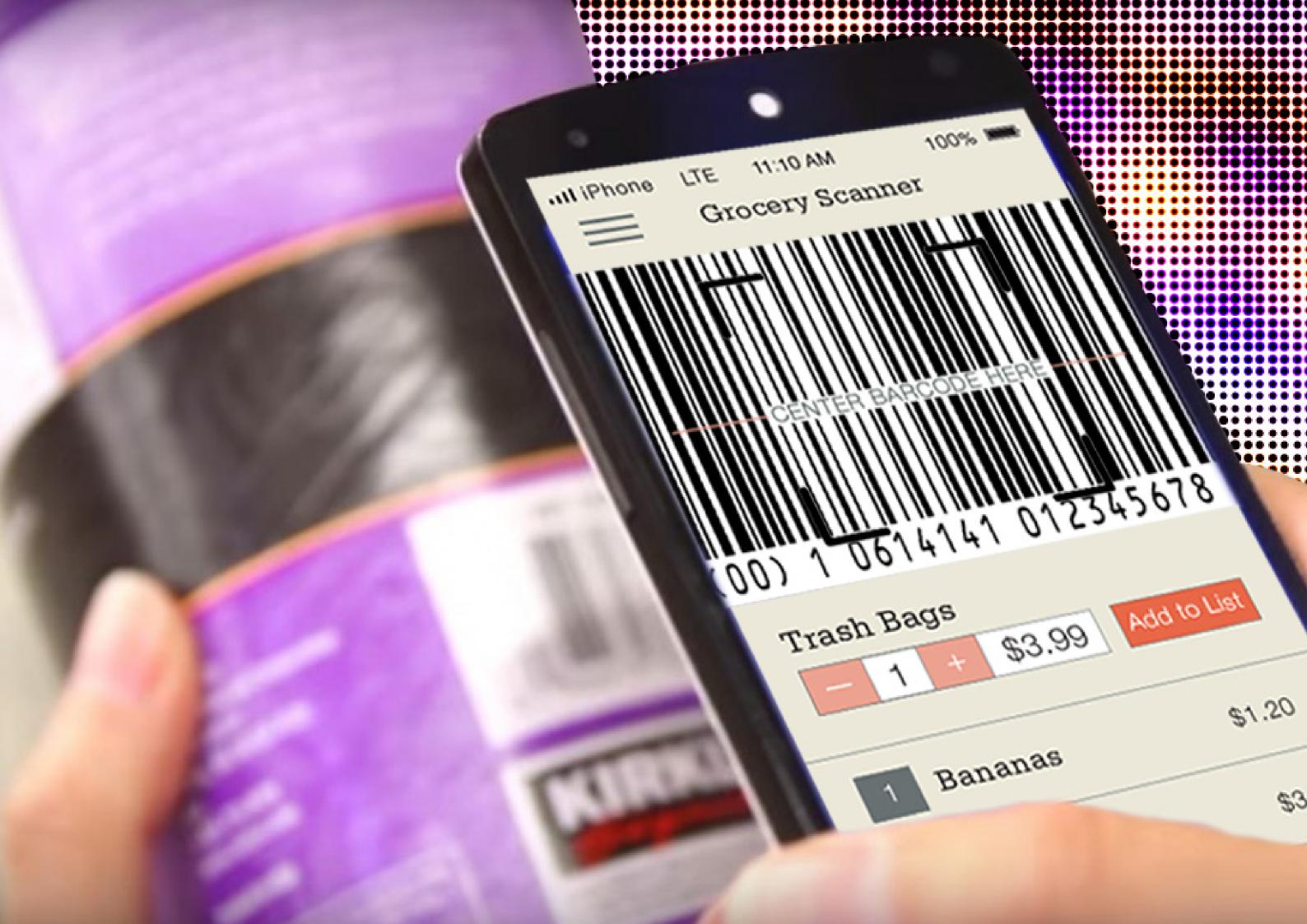
Brand Extensions

Budgeting Mobile App Financial Workshops Time Locked Piggy Bank

4.1 Budgeting Mobile App

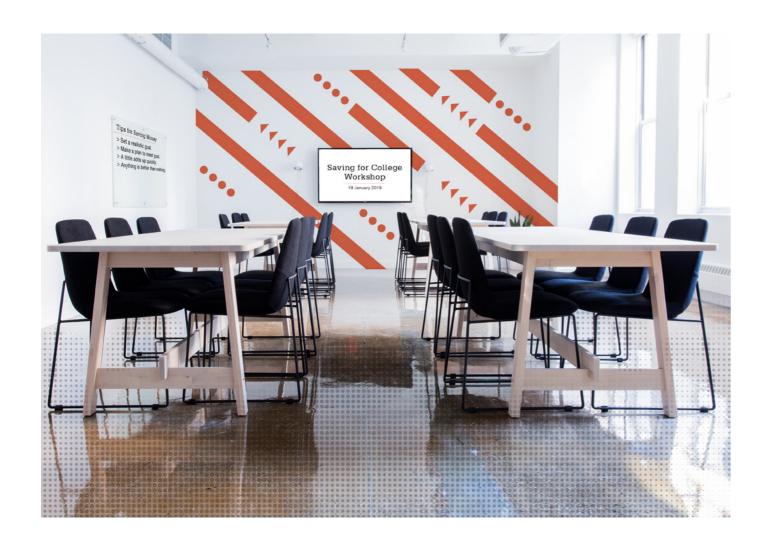
This app allows for people to easily update their budget while out buying items like groceries or going to the movies. The main screen provides a snapshot of this month's spending. Users may also scan barcodes while at the store to keeps an accurate count of their groceries prior to check out. They can check how a purchase impacts their budget prior to buying it.





4.2 Financial Workshops

These workshops vary in length and subject to accomodate as many people as possible. They include topics like home buying, investing, basic money and bank functions and options. Attendees receive swag while there to help them maintain their financial plan on their own.





76 Brand Book ▷ Brand Extensions

4.3 Time Locked Piggy Bank

This bank cannot be broken in to. This piggy bank is time locked and cannot be opened until a preset date and time. This makes users save money and invest it wisely. It acts like a visual reminder on how money in the bank is meant to be saved. With advanced digital technology, this piggy bank is actually a touchscreen, like a glass display. Just touch the pig's snout to turn it on.

